

# TREASURY INSPECTOR GENERAL FOR TAX ADMINISTRATION



## **Review of the Internal Revenue Service's Purchase Card Violations Report and the Status of Recommendations**

January 25, 2023

Report Number: 2023-10-012

# HIGHLIGHTS: Review of the Internal Revenue Service's Purchase Card Violations Report and the Status of Recommendations

Final Audit Report issued on January 25, 2023

Report Number 2023-10-012

## Why TIGTA Did This Audit

This audit was initiated because the Government Charge Card Abuse Prevention Act of 2012 (Charge Card Act), signed into law on October 5, 2012, requires each agency with more than \$10 million in annual purchase card spending to submit semiannual reports of employee purchase card violations and the disposition of those violations, including any disciplinary actions taken. These semiannual reports, known as Purchase Card Violations Reports, are prepared by the agency head, *e.g.*, the Department of the Treasury, and reviewed by the Inspectors General prior to the agency submitting the report to the Office of Management and Budget. The overall objectives of this review were to assess whether the IRS complied with the Charge Card Act requirements for the period April 1, 2022, through September 30, 2022, and the status of prior Government charge card recommendations.

## Impact on Tax Administration

Federal audits of agency charge card programs have found varying degrees of fraud, waste, and abuse. The Charge Card Act requires Executive Branch agencies to establish and maintain safeguards and internal controls for Government charge card programs. Additionally, inappropriate use of Government charge cards does not promote economic and efficient use of publically funded resources.

## What TIGTA Found

Our review of the IRS's purchase card program found that controls are generally effective, and the number of purchase card violations identified by the IRS Credit Card Services Branch were minimal and generally for nominal amounts.

The IRS identified eight confirmed purchase card violations for the period April 1, 2022, through September 30, 2022. The eight transactions collectively totaled almost \$10,700, and included one violation in which the cardholder exceeded the single transaction limit and seven unauthorized purchases for which the cardholders did not have the approval to purchase the specific items.

Violation Type	Number	Dollar Value
 Purchase Exceeds the Single Transaction Limit	1	\$8,500
 Prohibited Item	7	\$2,200

One employee received disciplinary action (suspension), two employees received nondisciplinary actions (oral counseling), and the remaining five employees had no action taken.

The Credit Card Services Branch also identified three purchase card transactions totaling approximately \$2,700 that did not comply with the IRS's internal charge card policy guidance but were not reportable to the Office of Management and Budget (for example, failing to secure funding approval prior to the purchase).

In addition, TIGTA is required to report annually on the implementation of recommendations related to purchase and travel card findings. Our review of prior TIGTA reports found no open recommendations related to purchase or travel card findings.

## What TIGTA Recommended

TIGTA made no recommendations as a result of the work performed during this review.



TREASURY INSPECTOR GENERAL  
FOR TAX ADMINISTRATION

## U.S. DEPARTMENT OF THE TREASURY

WASHINGTON, D.C. 20024

January 25, 2023

### MEMORANDUM FOR: ACTING COMMISSIONER OF INTERNAL REVENUE

**FROM:**

*Heather Hill*

Heather M. Hill  
Deputy Inspector General for Audit

**SUBJECT:**

Final Audit Report – Review of the Internal Revenue Service’s Purchase Card Violations Report and the Status of Recommendations (Audit # 202210004)

This report presents the results of our review to assess whether the Internal Revenue Service (IRS) complied with the Government Charge Card Abuse Prevention Act of 2012<sup>1</sup> requirements for the period April 1, 2022, through September 30, 2022, and the status of prior Government charge card recommendations. This review is part of our Fiscal Year 2023 Annual Audit Plan and addresses the major management and performance challenge of *Protecting Taxpayer Data and IRS Resources*.

The Treasury Inspector General for Tax Administration made no recommendations as a result of the work performed during this review. However, key IRS officials reviewed this report prior to its issuance and agreed with the facts and conclusions presented.

If you have any questions, please contact me or Bryce Kisler, Assistant Inspector General for Audit (Management Services and Exempt Organizations).

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<sup>1</sup> Pub. L. No. 112-194, 126 Stat. 1445 (codified as amended at 5 U.S.C. § 5701 note, 10 U.S.C. § 2784, and 41 U.S.C. § 1909).

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## Background

Government purchase cards are a cost-effective and streamlined means for making payments, and the Federal Acquisition Regulation has designated the purchase card as the preferred method to purchase and pay for goods and services up to the micro-purchase limits.<sup>1</sup> On October 5, 2012, the President signed the Government Charge Card Abuse Prevention Act of 2012 (Charge Card Act) into law to reinforce Administration efforts to prevent fraud, waste, and abuse of Governmentwide charge card programs.<sup>2</sup> The Office of Management and Budget (OMB) provides oversight of Government charge card programs and issued guidance in September 2013 to establish minimum requirements and best practices for Government charge card programs. These minimum requirements and best practices may be supplemented by individual agency policies and procedures. In August 2019, the OMB revised its guidance contained in Circular A-123, Appendix B, to consolidate the Governmentwide charge card program management requirements and guidance issued by various agencies.<sup>3</sup> The updates to the OMB guidance provided additional details and definitions for implementation in agencies' charge card programs.

### Requirements of the Charge Card Act

The Charge Card Act established additional reporting and audit requirements for oversight of the Government charge card program. For example, it required at a minimum:

- Agencies to compile reports of purchase card violations.
- The establishment and maintenance of safeguards and internal controls.
- Inspector General risk assessments and audits.

Each agency with more than \$10 million in purchase card spending annually is required to submit to the OMB semiannual reports (October 1 through March 31 and April 1 through September 30) of employee purchase or integrated card violations and the disposition of those violations, including any disciplinary actions taken. These semiannual reports, known as Purchase Card Violations Reports, are prepared by the agency head, reviewed by the Inspectors General, and then submitted to the OMB no more than 120 days after the end of the reporting periods.<sup>4</sup>

Agencies do not have to report on administrative or internal control process inconsistencies that do not result in confirmed fraud, loss to the Government, or misappropriation of funds or assets (whether or not recouped) in their semiannual violations reports. However, the Treasury Inspector General for Tax Administration (TIGTA) comments on all purchase card noncompliance

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<sup>1</sup> See Appendix III for a glossary of terms. The micro-purchase threshold for supplies or services is \$10,000. As of March 17, 2020, the micro-purchase limit was increased to \$20,000 for supplies or services related to the Coronavirus Disease 2019 pandemic.

<sup>2</sup> Pub. L. No. 112-194, 126 Stat. 1445 (codified as amended at 5 U.S.C. § 5701 note, 10 U.S.C. § 2784, and 41 U.S.C. § 1909).

<sup>3</sup> OMB, OMB Circular No. A-123, Appendix B (Revised), *A Risk Management Framework for Government Charge Card Programs* (Aug. 2019), provides guidance that establishes minimum requirements for Government purchase card programs and suggests best practices.

<sup>4</sup> As a bureau of the Department of the Treasury, the IRS is required to abide by the Charge Card Act and report charge card violations.

identified by the Internal Revenue Service (IRS) in its semiannual review of purchase card violations reporting. TIGTA also reviews its Office of Investigations Criminal Results Management System to identify potential purchase card violations that may not have been directly identified by the IRS.

Federal audits of agency charge card programs have found varying degrees of fraud, waste, and abuse. The Charge Card Act requires agencies to establish and maintain safeguards and internal controls over charge card programs. Each agency head is required annually to certify that appropriate policies and controls are in place or that corrective actions have been taken to mitigate the risk of fraud and inappropriate charge card practices. This certification is reported as part of the existing annual assurance statement under the Federal Managers' Financial Integrity Act of 1982.<sup>5</sup> In addition, each agency is required to develop, issue, and maintain written policies and procedures for the appropriate use of charge cards that are consistent with OMB guidance.

The Charge Card Act also provides for additional oversight by requiring the Inspectors General to conduct periodic risk assessments of purchase cards, including convenience checks, combined integrated cards, and travel card programs, to analyze the risks of illegal, improper, and erroneous purchases. Beginning in Fiscal Year 2014, the Inspectors General were also required to report annually to the Director, OMB, by January 31, on the agency's progress in implementing prior audit recommendations related to purchase and travel cards.<sup>6</sup> This progress is compiled and sent to Congress and to the Comptroller General of the Government Accountability Office.

### **IRS roles and responsibilities for administering the purchase card program**

Within the IRS, the Office of Procurement is responsible for providing policy guidance for the purchase card program as it relates to acquisition regulations. The Credit Card Services (CCS) Branch within the Office of the Chief Financial Officer is responsible for providing oversight for the purchase card program and convenience checks. The CCS Branch's responsibilities include overseeing the IRS purchase card program, issuing program guidance, and overseeing periodic program reviews. In addition, the CCS Branch is responsible for tracking and reporting alleged inappropriate purchase card use and compiling the Purchase Card Violations Report for submission to the OMB.<sup>7</sup>

The CCS Branch evaluates compliance with purchase card operating guidance to detect and deter noncompliance with purchase card policy and procedures. According to the IRS, these evaluations include reviews of:

- Merchant categories and names to ensure that purchases are not made from restricted vendors.
- Itemized transaction details reported to the Government credit card contractor by certain merchants to determine if the charge was allowable.

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<sup>5</sup> Title 31 U.S.C. § 3512(d)(2).

<sup>6</sup> TIGTA issued its most recent report to comply with this requirement of the Act on January 26, 2022. TIGTA, Report No. 2022-10-017, *Review of the Internal Revenue Service's Purchase Card Violations Report and the Status of Recommendations* (Jan. 2022).

<sup>7</sup> The process promotes appropriate use of both purchase cards and convenience checks.

- Random samples of purchase card charges to assess compliance with purchase card regulations, including the split purchase policy.
- Convenience checks issued by convenience check cardholders to assess compliance with purchase card regulations.

The Labor/Employee Relations and Negotiations function (hereafter referred to as Labor Relations) is the IRS office responsible for advising and supporting managers on employee disciplinary matters, with the exception of such matters committed by employees of the Office of Chief Counsel. Once an alleged purchase card violation is referred by the CCS Branch, Labor Relations assists responsible managers by providing procedural advice and guidance in determining whether disciplinary action is appropriate.<sup>8</sup> Although Office of Chief Counsel employee purchase card violations may be identified by the CCS Branch, the Office of Chief Counsel is responsible for researching and applying disciplinary actions for those employees as well as tracking the disciplinary actions in its own Credit Card database.

## **Results of Review**

### **Implementation of and Compliance With the Government Charge Card Abuse Prevention Act of 2012**

The IRS stated that, between April 1, 2022, and September 30, 2022, the IRS's purchase card program included 2,249 purchase cardholders. These cardholders made 27,926 purchases totaling almost \$14 million with their purchase cards. Additionally, 17 convenience checks totaling almost \$11,000 were written. Our review of the IRS's purchase card program found that controls are generally effective, and the number of purchase card violations identified by the CCS Branch were minimal and generally for nominal amounts. However, we also found that purchase cardholders continue to make unauthorized purchases.

#### **Semiannual report on IRS purchase card violations and actions taken by management in response**

We reviewed the violations and related supporting documentation that the IRS identified for the Purchase Card Violations Report. The IRS identified eight confirmed purchase card violations for the period April 1, 2022, through September 30, 2022. The eight transactions collectively totaled almost \$10,700 and included one violation in which the cardholder exceeded the single transaction limit and seven unauthorized purchases for which the cardholders did not have the approval to purchase the specific items.

Figure 1 summarizes the types and amounts of IRS purchase card violations.

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<sup>8</sup> Purchase card violation cases are recorded in the Automated Labor and Employee Relations Tracking System (ALERTS). We also look for violations cases recorded in data we receive from the Office of Chief Counsel, TIGTA Office of Investigations, and the CCS Branch Inappropriate Use Referral Log.

**Figure 1: Summary of IRS Purchase Card Violations**

Violation Type	Number	Dollar Value
 <b>Purchase Exceeds the Single Transaction Limit</b>	<b>1</b>	<b>\$8,500</b>
 <b>Prohibited Item</b>	<b>7</b>	<b>\$2,200</b>

*Source: TIGTA analysis of IRS Purchase Card Violations in the ALERTS.*

With respect to disciplinary actions taken by IRS management in response to the eight confirmed cases, one employee received disciplinary action (suspension), two employees received nondisciplinary actions (oral counseling), and the remaining five employees had no action taken. The IRS's internal guidance provides a range of nondisciplinary and disciplinary actions, from no action taken to suspension, which can be applied for each purchase card policy violation or inappropriate use.<sup>9</sup> Further, the IRS penalty guide provides a range of penalties, from a five-day suspension for a first offense up to removal for a third offense. However, according to IRS policy, use of the penalty guide is not mandatory, and the ultimate decision lies with management.<sup>10</sup>

Figure 2 summarizes the disciplinary actions taken by IRS management in response to the eight confirmed cases.

<sup>9</sup> Internal Revenue Manual 6.751.1, *Discipline and Disciplinary Actions: Policies, Responsibilities, Authorities, and Guidance* (Nov. 4, 2008).

<sup>10</sup> IRS, *IRS Manager's Guide to Penalty Determinations* (Rev. Aug. 1, 2012).

**Figure 2: Summary of IRS Disciplinary  
Actions for Purchase Card Violations**



*Source: TIGTA analysis of IRS ALERTS case information.*

The CCS Branch identified no cases of potential credit card violations that occurred during the period April 1, 2022, through September 30, 2022, that were still pending adjudication by management. We also reviewed information provided by TIGTA's Office of Investigations Criminal Results Management System on purchase card violations and complaints that occurred during the review period. There were no purchase card violations involving IRS employees that were reported by TIGTA's Office of Investigations.

### **Purchase cardholders continue to make unauthorized purchases**

The CCS Branch also identified three purchase card transactions totaling approximately \$2,700 that did not comply with the IRS's internal charge card policies and procedures (for example, failing to secure funding approval prior to the purchase), but were not reportable to the OMB. The OMB requires that only certain inappropriate purchase card transactions be reported in the Purchase Card Violations Report. Reportable inappropriate transactions are those indicating that abuse, internal fraud, or misuse has occurred (for example, purchase card transactions that violated the Federal Acquisition Regulation or similar guidance). The OMB excludes from its reporting requirements administrative discrepancies, such as actions that violate operational policies or procedures but do not violate Federal law or regulation. In one transaction (the dollar amount spent was not specified), the cardholder purchased an unauthorized item without proper authority, and for the other two, totaling approximately \$2,700, the cardholders failed to secure funding approval prior to the purchases.

**Status of Treasury Inspector General for Tax Administration Audit  
Recommendations Related to Government Charge Cards**

In compliance with the Charge Card Act, we are required to report annually on the implementation of recommendations related to purchase and travel card findings. We reviewed prior reports and found no open recommendations related to purchase or travel card findings.

## Appendix I

### Detailed Objectives, Scope, and Methodology

The overall objectives of this audit were to assess whether the IRS complied with the Charge Card Act requirements for the period April 1, 2022, through September 30, 2022, and the status of prior Government charge card recommendations. To accomplish our objectives, we:

- Determined the methodology and process the IRS uses to determine a confirmed violation.
- Reviewed alleged purchase card (and convenience check) violations by IRS employees and identified the actions the IRS had taken as a result of these violations.
- Determined whether the IRS is correctly following the process to determine confirmed violations by conducting interviews with key officials within the CCS Branch, the Office of Chief Counsel, and Labor Relations to identify their process and the documentation they obtained to reach a determination as to whether suspicious purchase card transactions were confirmed to be reportable violations.
- Determined the total number of confirmed violations involving misuse of a purchase card for the specified period based on the data contained in the ALERTS, the Criminal Results Management System, the Office of Chief Counsel Credit Card database, and the CCS Branch Inappropriate Use Referral Log. We determined whether those violations constituted: 1) abuse,<sup>1</sup> 2) internal fraud,<sup>2</sup> or 3) misuse.<sup>3</sup>
- Determined the number of adverse personnel actions, punishments, or other actions taken in response to each reportable violation involving misuse of a purchase card for the specified period using the ALERTS. Further, we determined whether the actions involved: 1) demotions, 2) reprimands, 3) suspensions, 4) removals, or 5) any other adverse or administrative personnel actions.
- Determined the total number and status of all pending violations for the specified period based on the Labor Relations Open/Closed Report. We determined if these pending violations were: 1) pending investigation, 2) pending hearing, 3) pending final agency action, or 4) pending decision on appeal.

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<sup>1</sup> Intentional use of the purchase, travel, fleet, or integrated charge card in violation of the Federal Acquisition Regulation, Defense Federal Acquisition Regulation Supplement, Agency Supplements, or Government Purchase Card policies/procedures. Evidence of intentionality shall be inferred from repeat offenses of the same violation following administrative and/or disciplinary action taken for this violation.

<sup>2</sup> Any felonious act of corruption or attempt to cheat the Government or corrupt the Government's agents by Government Purchase Charge Card Program officials. Use of the Government purchase, travel, fleet, or integrated charge card(s) to transact business that is not sanctioned, not authorized, not in one's official Government capacity, not for the purpose for which the card was issued, or not as part of official Government business.

<sup>3</sup> Unintentional use of the purchase, travel, fleet, or integrated charge card in violation of the Federal Acquisition Regulation, Defense Federal Acquisition Regulation Supplement, Federal Travel Regulations, Agency Supplements, or Agency Policies/Procedures. These actions are the result of ignorance or carelessness, lacking intent, to include honest mistakes.

- Reviewed all TIGTA reports related to Government charge cards, including purchase cards, convenience checks, and travel cards (both individually billed and centrally billed accounts) that have been issued within the past five fiscal years (2018 through 2022) to determine the IRS's progress in implementing prior TIGTA audit recommendations for improving internal controls related to Government charge cards.

### **Performance of This Review**

This review was performed with information obtained from the Office of the Chief Financial Officer and CCS Branch management and staff located in Washington, D.C.; Jacksonville, Florida; Cincinnati, Ohio; Richmond, Virginia; and Beckley, West Virginia. We also obtained information from the Office of Chief Counsel located in Washington, D.C., and the Human Capital Office – Office of Human Relation Strategy located in Atlanta, Georgia, during the period September through December 2022. We conducted this performance audit in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objective. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objective.

Major contributors to the report were Bryce Kisler, Assistant Inspector General for Audit (Management Services and Exempt Organizations); LaToya P. George, Director; Brian G. Foltz, Acting Director, Seth A. Siegel, Audit Manager; Lauren Bourg, Lead Auditor; and Paige K. Krivda, Senior Auditor.

### **Validity and Reliability of Data From Computer-Based Systems**

We performed tests to assess the reliability of data from the ALERTS. We evaluated the data by 1) performing electronic testing of required data elements and 2) reviewing existing information about the data and the system that produced them. We determined that the data were sufficiently reliable for the purposes of this report.

### **Internal Controls Methodology**

Internal controls relate to management's plans, methods, and procedures used to meet their mission, goals, and objectives. Internal controls include the processes and procedures for planning, organizing, directing, and controlling program operations. They include the systems for measuring, reporting, and monitoring program performance. We determined that the following internal controls were relevant to our audit objective: IRS internal policies and procedures as well as other guidance pertaining to travel cards, purchase cards, and convenience checks and CCS Branch inappropriate use forms, logs, and supporting documentation. We evaluated these controls by reviewing the IRS's methodology for reporting confirmed and pending violations in the Purchase Card Violations Report and analyzing the CCS Branch inappropriate use forms and logs (including for the Office of Chief Counsel, as applicable), the ALERTS, and the Criminal Results Management System. We also reviewed IRS policies and procedures related to the Charge Card Act.

## Appendix II

### Internal Revenue Service's Purchase Card Violations Report

PURCHASE CARD VIOLATION DATA	PERIOD
<b>I. Summary description of confirmed violations involving misuse of a purchase card or integrated card.<sup>1</sup></b>	<b>April 1, 2022 through September 30, 2022</b>
a. Abuse.	1
b. Internal Fraud.	0
c. Misuse.	7
<b>II. Summary description of all adverse personnel actions, punishment, or other actions taken in response to each reportable violation involving misuse of a purchase or integrated card.</b>	<b>April 1, 2022, through September 30, 2022</b>
a. Documentation of Counseling: <i>Oral or written counseling issued.</i>	2
b. Demotion.	0
c. Reprimand.	0
d. Suspension.	1
e. Removal.	0
f. Other (no action taken): <i>Closed without any IRS management adverse personnel action.</i>	5
<b>III. Status of all pending violations.</b>	<b>April 1, 2022, through September 30, 2022</b>
a. Number of violations pending investigation.	0
b. Number of violations pending hearing.	0
c. Number of violations pending final agency action.	0
d. Number of violations pending decision on appeal.	0

Source: IRS review of inappropriate use forms, logs, and case information contained in the ALERTS.

<sup>1</sup> All terms used here are defined in OMB Circular No. A-123, Appendix B (Revised).

## Appendix III

### Glossary of Terms

<b>Term</b>	<b>Definition</b>
Convenience Check	Checks written against a purchase card account. Convenience checks are a payment and procurement tool intended only for use with merchants that do not accept purchase cards and for other authorized purposes where charge cards are not accepted.
Fiscal Year	Any yearly accounting period, regardless of its relationship to a calendar year. The Federal Government's fiscal year begins on October 1 and ends on September 30.
Integrated Card	A combination of two or more business lines in a single card, <i>e.g.</i> , purchase and travel.
Micro-Purchase	An acquisition of supplies or services using simplified acquisition procedures, the aggregate amount of which does not exceed the micro-purchase threshold of \$10,000.
Nondisciplinary Action	Used in situations where the misconduct is not serious or recurring. Oral or written counseling are often used.

**Abbreviations**

ALERTS	Automated Labor and Employee Relations Tracking System
CCS	Credit Card Services
IRS	Internal Revenue Service
OMB	Office of Management and Budget
TIGTA	Treasury Inspector General for Tax Administration



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P.O. Box 589

Ben Franklin Station

Washington, D.C. 20044-0589

Information you provide is confidential, and you may remain anonymous.